

## Review

Scand J Work Environ Health 2016;42(5):359-370

doi:10.5271/sjweh.3579

Workplace bullying and sickness absence: a systematic review and meta-analysis of the research literature

by Nielsen MB, Indregard AMR, Øverland S

This review found that exposure to workplace bullying is a risk factor for later sickness absence. There is a shortage of studies on the moderators and mediators that can explain the relationship between bullying and absence. None of the identified studies examined if or how sickness absence increases the risk of later exposure to workplace bullying.

**Affiliation:** National Institute of Occupational Health, PB 8149 Dep, 0033 Oslo, Norway. morten.nielsen@stami.no

Refers to the following texts of the Journal: 2011;37(3):169-258 2011;37(4):259-358 2016;42(3):177-255

**Key terms:** bullying; dropout; health; meta-analysis; mobbing; registry data; sick leave; sickness absence; systematic review; work; workplace bullying

This article in PubMed: www.ncbi.nlm.nih.gov/pubmed/27310716



Scand J Work Environ Health. 2016;42(5):359-370. doi:10.5271/sjweh.3579

# Workplace bullying and sickness absence: a systematic review and metaanalysis of the research literature

by Morten Birkeland Nielsen, Professor, PhD,<sup>1, 2</sup> Anne-Marthe Rustad Indregard, MSc,<sup>1</sup> Simon Øverland, Professor, PhD <sup>3, 2</sup>

Nielsen MB, Indregard AMR, Øverland S. Workplace bullying and sickness absence: a systematic review and metaanalysis of the research literature. *Scand J Work Environ Health*. 2016;42(5):359–370. doi:10.5271/sjweh.3579

**Objective** The association between workplace bullying and sickness absence remains unclear. This paper presents a systematic review and meta-analysis of research on the association.

**Method** We conducted a systematic review and meta-analysis of published primary studies on workplace bullying and sickness absence. Studies based on prospective design or registry data on sickness absence were included. Cross-sectional studies with self-reported sickness absence were excluded.

**Results** Seventeen primary studies were included in the review, sixteen originated from the Nordic countries and fifteen included registry data on sickness absence. All but one study found that exposure to workplace bullying was associated with increased risk of sickness absence. A meta-analysis of ten independent studies showed that exposure to bullying increased the risk of sickness absence (odds ratio 1.58, 95% CI 1.39–1.79). Five studies included variables that moderated the association between bullying and absenteeism. None of the studies included mediating variables. No studies examined sickness absence as a risk factor for later exposure to bullying. Following the GRADE guidelines, the evidence for an association between bullying and sickness absence is moderate.

**Conclusions** Workplace bullying is a risk factor for sickness absence, but the mechanisms to explain this relationship are not sufficiently described. It is unclear whether sickness absence predicts later exposure to bullying. While, the methodological quality of the reviewed studies was high, the knowledge base is small. There is a need for more research on how and when bullying is related to sickness absence and the possible bidirectional relationships involved.

**Key terms** dropout; health; mobbing; registry data; sick leave; work.

Sickness absence is clearly multifactorial, but exposures at the workplace are certainly an important part of health and illness among adults and correspondingly related to absence rates in contemporary work-life. To develop, improve and implement effective sick-leave prevention measures, we need to understand the risk factors. Previous research on the work environment and sickness absence has mainly focused on physical working conditions (1, 2) and psychosocial factors such as job demands and control (3–5). Less is known about how and when workplace bullying is related to sickness absence, beyond cross-sectional studies demonstrating associations between the two. However, both primary studies (6, 7) and meta-analyses (8, 9) suggest exposure

to bullying at the workplace increases the risk for mental and somatic health complaints prospectively. As an extension of these findings, it seems plausible that bullying should also be a risk factor for sickness absence. To contribute to the understanding of bullying and sickness absence, we first present a theoretical model to illustrate how bullying may be related to absence. Thereafter, we provide a systematic review and meta-analysis of existing peer-reviewed empirical studies on the relationship between bullying and absence. Finally, using our theoretical model as an outset, we discuss whether the existing knowledge base is adequate with regard to the development and implementation of well-informed interventions and preventive measures. The quality of

Correspondence to: Morten Birkeland Nielsen, National Institute of Occupational Health, PB 8149 Dep, 0033 Oslo, Norway. [E-mail: morten. nielsen@stami.no]

National Institute of Occupational Health, Oslo, Norway.

Department of Psychosocial Science, University of Bergen, Bergen, Norway.

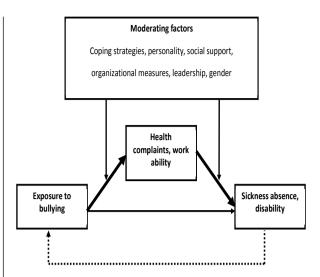
Norwegian Institute of Public Health, Department of Health Promotion, Bergen, Norway.

evidence for an association between bullying and sickness absence will be evaluated on the basis of the Grading of Recommendations, Assessment, Development and Evaluations (GRADE) guidelines (10).

Workplace bullying refers to situations at the workplace where an employee repeatedly and over a prolonged time period is exposed to harassing behavior from one or more colleagues (including subordinates and leaders) and where the targeted person is unable to defend him-/herself against this systematic mistreatment (11). Consequently, workplace bullying is not about single episodes of conflict or harassment at the workplace, but rather a form of persistent abuse where the exposed employee actually is (or perceives him/herself to be) submissive to the perpetrator (12). Bullying is also not about negative actions and interpersonal conflicts that inevitably occur at workplaces and that are within the framework of the work contract or a legal and regulated framework.

Prevalence estimates suggest that about 15% of employees at a global basis perceive themselves as victims of workplace bullying at any given time (13). Employees exposed to bullying report more health complaints compared to non-bullied colleagues. In the early stages of a bullying process, targets commonly experience reactions such as worrying, distress, despair, and confusion (14). Psychological and psychosomatic reactions become more prominent and severe with persistent exposure. Illustrating these reactions, research shows that prolonged bullying is associated with subsequent reports of anxiety (8, 15), depression (8, 16), suicidal ideation (17, 18), headache (19), and sleep problems (20–22). In a meta-analysis it was found that exposure to bullying predicted subsequent mental health complaints [odds ratio (OR) 1.68, 95% confidence interval (95% CI) 1.35–2.09] and somatic complaints (OR 1.77, 95% CI 1.41–2.22) after adjusting for baseline health status (9). These same health complaints found among employees exposed to bullying are also commonly reported symptoms among sickness absentees (23). These associations with later health problems suggest that bullying could be an important risk factor and prominent precursor for sickness absence. In support of this assumption, a meta-analysis (15) found that exposure to workplace bullying was related to subsequent absence with an OR of 1.67 (95% CI 1.35-2.07). However, as this metaanalysis only included a limited number of studies without addressing the nature of the association, the existing synthesized evidence is restricted. In addition, there is a lack of theoretical models to explain when and how bullying is related to sickness absence.

Figure 1 displays a theoretical model for how bullying may be related to sickness absence. The model proposes that bullying has an indirect effect on sickness absence through health complaints and reduced work



**Figure 1.** Theoretical model for relationships between exposure to workplace bullying and sickness absence.

ability (bold, solid line). That is, health complaints is a mediating variable that explain *how* bullying lead to sickness absence. Although we find it plausible that the main effect of bullying on sickness absence is mediated, it is also possible that bullying, in some cases, has a direct impact on sickness absence without going through health complaints or disability. For instance, sickness absence may be considered as a coping strategy used to protect the target of the impact of ongoing bullying. Others may be absent due to a belief that a break from work can help reduce the problem or make it go away.

It is further assumed that the impact of bullying on sickness absence is conditioned by moderating factors. Theoretical models such as the transactional theory of stress and coping (24) and the cognitive activation theory of stress (25), place coping strategies as particularly important moderators in the relationship between bullying and health complaints. Personality dispositions and social support should also be considered as prominent moderator variables with regard to this specific association (26). Whether the health complaints caused by bullying subsequently leads to sickness absence will be especially dependent upon organizational level factors such as leadership, organizational support, and measures directed towards exposed employee (27). The same health complaints may therefore have different associations with work ability pending on organizational conditions. In line with the consistent higher sickness absence rates among women than among men (28), gender is also a potential moderating variable as it is likely that women are more prone to having absence compared to male employees.

As illustrated with the dashed line in figure 1, it is also possible that sickness absence can impact on

subsequent exposure to bullying. Coworkers could perceive sickness absence as a negative, and lead to hostile behavior or social exclusion from colleagues and superiors upon return to work (29). Long-term sickness absence could also influence the perceptions and attitudes of the absentee, with lowered threshold for experiencing events at the workplace as bullying.

Our theoretical model suggests that bullying may have indirect (mediated), conditional (moderated) and reverse associations with sickness absence. In some cases, a direct forward association is also possible. By providing a systematic overview of findings on bullying and sickness absence, an overarching aim of this review is to determine if there is evidence to elucidate the elements of this theoretical model. The overall magnitude of the association between exposure to bullying and sickness absence will be established by means of a meta-analytic synthesis. The research questions are: (i) Is exposure to workplace bullying related to an increased risk of subsequent sickness absence among employees? (ii) Is sickness absence related to an increased risk of subsequent exposure to workplace bullying? (iii) What are the mediating and moderating factors that govern the relationship between workplace bullying and sickness absence?

## Methods

The review was structured in accordance with the PRISMA guidelines (30). There is no published or registered review protocol for this study. The quality of evidence for an association between bullying and sickness absence was evaluated in accordance with the GRADE system (10). This system grades quality of evidence at four levels: High (4), moderate (3), low (2), very low (1). For high evidence, the requirements are a randomized, double-blinded study design with no selection biases. For observational studies, moderate evidence (ie, exceptionally strong evidence from unbiased studies) is considered the strongest possible level of proof for an association.

#### Search strategy

This literature review and meta-analysis was based on systematic searches in Oria (http://www.oria.no). This search engine performs simultaneous searches in 20 literature databases, including Medline/PubMed, Proquest, Web of Science, Taylor & Francis Online Journals, and Wiley Online Library. Additional searches were performed in PsycINFO and Google Scholar. Systematic searches were performed by combining every possible combination of three groups of keywords. The first group comprised the keywords "Work", "Work\*" and

"Job". The second group comprised the keywords "mobbing", "bullying", "victimization", and "harassment". The final group consisted of "Absenteeism", "Sickness", "Absence", "Sick-leave" and "Sick-listing". The literature search was finalized 30 November 2015. The searches were not limited by historical time-constraints. The systematic procedure substantiates that the literature search comprises all published studies on the relationship between workplace bullying and sickness absenteeism. The search strategy was considered as adequate to reduce the risk of selection and detection bias.

#### Inclusion and exclusion criteria

Primary studies with prospective research design and studies that incorporated registry data on sickness absence were included in the review. Cross-sectional primary studies based on self-reported sickness absence were excluded since this design increases risk of methodological bias and strongly challenges causal inferences. The review was limited to articles published in peer-reviewed journals in English or the Scandinavian languages (Danish, Norwegian, and Swedish). Hence, this is a review of published and peer-reviewed studies only. As a first step, relevant articles were considered on the basis of their title and abstract. In a second step, the fulltext versions of selected papers were examined. The results from the literature search are presented in figure 2. Altogether 12 unique and relevant articles were identified through the

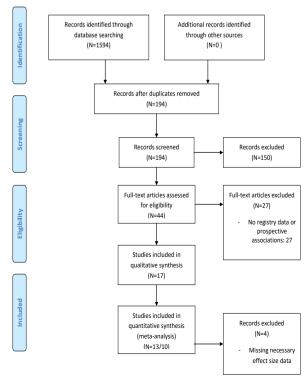


Figure 2. Flow diagram for study selection process.

searches in Oria (a detailed overview of this search can be downloaded from: https://dl.dropboxusercontent.com/u/69264552/Work/Oriasearch.pdf). A supplementary search in PsycINFO provided one unique and relevant article, whereas supplementary searches with Google Scholar resulted in six unique and relevant articles. Two of the identified papers were based on identical samples and were therefore included in the review as a single study (31, 32).

## Quality assessment tool

The methodological quality of the included studies was assessed using a check-list consisting of 13 items related to sampling, representativeness, measurement issues, and confounders (see table 1). As there are no previous standardized quality assessment tools for observational studies on workplace bullying, the form was developed specifically for this study. Selected items from the Risk of Bias Assessment Tool for Nonrandomized Studies (33) and the Quality Assessment Tool (34) were used as a basis for the study tool. The quality of the reviewed studies was scored on a scale from 0 (lowest possible quality) to 13 (highest possible quality). The full tool can be downloaded from https://dl.dropboxusercontent.com/u/69264552/Work/QualityAssess.xlsx. The first and second author rated study quality.

#### Meta-analytic approach

The meta-analysis was conducted using the Comprehensive Meta-Analysis (version 2) software developed by Biostat (35). OR with 95% CI is reported as an overall synthesized measure of effect size. The mean of the combined effect sizes was calculated in studies where several effect sizes were reported from the same sample (eg, models with different control variables). Four of the included studies used overlapping data from the Norwegian Living Conditions Survey (36–39). As these samples were dependent, an overall estimate was calculated in the meta-analysis on the basis of these studies. In studies that reported effect sizes from independent subgroups (eg, moderators), each subgroup was included as a unique sample in the meta-analysis. Only studies reporting effect sizes that could be converted to OR were included. As considerable heterogeneity was expected between studies, pooled mean effect size was calculated using the random effects model. Random effects models are recommended when accumulating data from a series of studies where the effect size is assumed to vary from one study to the next, and where it is unlikely that studies are functionally equivalent (40). Random effects models allow statistical inferences to be made to a population of studies beyond those included in

Table 1. Checklist for the assessment of the methodological quality of the reviewed studies.

	Points
Sampling and representativeness	
Sampling method	
Non-probability sampling (including: purposive, quota, convenience and snowball sampling)	0
Probability sampling (including: simple random, systematic, stratified g, cluster, two-stage and multi-stage sampling)	1
Was the response rate reported?	
Not reported	0
Response rate below 50%	0
Response rate at 50% or above	1
Are the individuals selected to participate in the study likely to be representative of the target population?	
No	0
Yes	1
Selection bias: Is there a risk of selection bias caused by the inadequate selection of participants	•
High risk	0
Low risk	1
Is the sample size adequate for establishing relationships (assumption of statistical power)	
No	0
Yes	1
Massurement and confoundary	•
Measurement and confounders How was workplace bullying measured?	
Self-labeling without definition of the bullying concept	0
Self-labeling with a definition of the bullying concept	1
Behavioral checklist (e.g., NAQ, LIPT)	1
How was sickness absence assessed?	'
Self-report	0
Data from company or national registries	1
Performance bias: Is there a risk of bias caused by the inadequate measurement of exposure	·
High risk	0
Low risk	1
Are the statistical methods appropriate for the study design?	
No/Can't tell	0
Yes	1
Were meaningful demographic covariates included?	
No	0
Yes	1
Were other work factors adjusted for?	
No	0
Yes	1
Was previous sickness absence adjusted for in prospective analyses?	
No	0
Yes	1
Confounder bias: Is there a risk of bias caused by the inad-	
equate confirmation and consideration of confounding variable	0
High risk	0
Low risk	1

the meta-analysis (41). The  $Q_{within}$  statistic was used to assess the heterogeneity of studies. A significant  $Q_{within}$  value rejects the null hypothesis of homogeneity. An I² statistic was computed as an indicator of heterogeneity in percentages. Increasing values show increasing heterogeneity, with values of 0% indicating no heterogeneity, 50% indicating moderate heterogeneity, and 75% indicating high heterogeneity (42). Four indicators of publication bias were examined: Funnel Plot, Rosenthal's Fail-Safe N, Duval and Tweedie's trim and fill procedure, and Egger's Regression Intercept (43).

#### Results

Descriptive findings and assessment of methodological quality

An overview of the 17 included primary studies is presented in table 2. With the exception of one study from Belgium (44), all included studies originated from Nordic countries (Denmark, Finland, Norway, and Sweden). Thirteen studies had a prospective research design and included registry data on sickness absence (36–39, 44–52). Two studies used a retrospective design with registry data on sickness absence (31, 53). Two studies had a prospective design with self-reported sickness absence (54, 55). Operationalizations of sickness absence varied extensively between studies. Seven studies analyzed the risk of having at least one episode of sickness absence lasting for more than a given number of consecutive days (44-46, 48, 49, 52, 55). Eight studies analyzed the risk of having a total number of sickness absence days above a given cut-off value (36–39, 47, 50, 51, 53). One study analyzed the risk for being on sick leave at the time of the follow-up survey measurement (54), whereas one other study analyzed the risk for having at least two episodes of registered sickness absence during the last year before the survey (31). Three studies adjusted for previous sickness absence in the prospective analyses (46, 50, 52).

The average number of participants in the included studies was 5831 (range: 925–21 834). Four studies were based on nationwide representative samples of the working population (36, 38, 39, 54), whereas one study included data representative of a county (50). Seven studies included respondents from healthcare occupations (37, 45, 47, 49, 52, 53, 55). The remaining five studies were based on public employees (46, 51), employees in an urban municipality (48), postal employees (31), and employees from mixed occupational groups (44). The time-lag between measurement time-points for studies using prospective research design varied between 3–84 months, although the majority of studies [10 studies (31, 36–39, 44, 45, 49, 50, 53] were based on 12-month time intervals.

The inter-rater agreement in the rating of methodological quality was very high (98% agreement). On the scale from 0–13, the methodological quality of the studies ranged from 9 (44, 45, 51) to 12 (52) with a mean score of 10.08 and a median of 10 (see table 2). The assessment showed a low risk of bias related to selection, representativeness, measurement, and confounders. The ratings suggest that the methodological quality of the included studied was high. All scores on all criteria for each reviewed studies can be downloaded from https://dl.dropboxusercontent.com/u/69264552/Work/Scoring.xlsx.

Relationships between bullying and sickness absence

A significant positive direct association between exposure to bullying and sickness absence were established in 16 out of 17 studies. The only non-significant relationship was established in a self-report study of Norwegian nurses using a 3-month follow-up period (55). In other studies, bullying was related to both short and long spells of absence. As an illustration, Clausen and colleagues (45) found that bullying predicted sickness absence of >8 weeks among employees in elderly care with a risk ratio of 2.26 (95% CI 1.50–3.42) after adjusting for threats, violence, unwanted sexual attention, psychosocial work environment, and demographical factors. Similar associations were found in other studies among healthcare employees using shorter incidences of sickness absence as outcome (47, 49, 52).

None of the included studies presented data on the impact of sickness absence on subsequent risk of workplace bullying (the reverse association). Further, none of the studies included mediating variables to explain how bullying leads to sickness absence. All of the reviewed studies included one or more confounding factors, control variables, or other work exposures (eg, job demands, decision latitude, role expectations etc). In all but two studies (36, 37), the association between bullying and sickness absence remained significant after adjusting for covariates. Five studies examined variables that moderated the relationship between bullying and sickness absence: gender (31, 39, 50), obesity (48), health complaints (44), medical diagnoses (50), complaints due to heavy lifting (31), and educational level (39). As for educational level, the moderator analyses showed a somewhat stronger association between bullying and sickness absence among employees with low educational level. Bullying predicted sickness absence among both men and women, and the results do not provide robust evidence for any gender differences in the association. Still, one study found that the association between bullying and subsequent sickness absence was only significant for women (31, 32). In two other studies, the association between the variables was only maintained for women, and not men, after adjusting for covariates (39, 50). One study showed that bullying was most strongly associated with sickness absence among obese persons (48). In a study that examined medical diagnoses as moderator, the findings showed that bullying was related to sickness absence among respondents with mental health complaints and "other reasons for sickness absence", whereas bullying was not related to absence among respondents diagnosed with cardiovascular illness or musculoskeletal complaints (50).

Four of the studies from Norway reported associations from the annual Living Conditions Survey carried out by Statistics Norway (36–39) and were based on

**Table 2.** Overview of studies included in the literature review.

Authors, year (Reference)	Country	Study design	Score <sup>a</sup> 1	ime <sup>b</sup>	Operationalization sickness absence	N	Sample type	Assoc- iation <sup>c</sup>	Reverse relationship examined	Mediator/ moderators included
Aagestad et al 2014 (36)	Norway	Prospective, registry-based absence	10	12	A total of ≥40 days (not consecutive) of medically confirmed sick leave during the follow-up	6758	Representative for working population	Yes	No	No
Aagestad et al, 2014 (37)	Norway	Prospective, registry-based absence	10	12	A total of $\geq$ 40 days (not consecutive) of medically confirmed sick leave during the follow-up	925	Employees in health care	Yes	No	No
Berthelsen et al, 2011 (54)	Norway	Prospective, self-reported absence	10	24	Whether the respondents were on sick leave at the follow-up measurement time point.	1775	Representative for working population	Yes	No	No
Clausen et al, 2012 (45)	Denmark	Prospective, registry-based absence	9	12	$\geq \! 1$ instance of $\geq \! 8$ consecutive weeks of sickness absence in the follow-up	9520	Female employees in elderly care	Yes	No	No
Eriksen et al, 2003 (55)	Norway	Prospective, self-reported absence	11	3	≥1 instance of absence from work because of illness for >3 consecutive days during the follow-up	4931	Nurses	No	No	No
Hinnka et al 2013 (46)	Finland	Prospective, registry-based absence	10	84	One instance of medically confirmed sick leave for ≥9 consecutive days in the follow-up	967	Public employees	Yes	No	No
Janssens et al, 2014 (44)	Belgium	Prospective, registry-based absence	9	12	≥1 instance of medically confirmed sick leave for ≥15 consecutive days in the follow-up	2983	Employees from seven different enterprises	Yes	No	Health complaints
Josephson et al, 2008 (47)	Sweden	Prospective, registry-based absence	11	36	≥1 instance of sick leave for >28 days	2293	Nurses	Yes	No	No
Kivimäki et al, 2000 (52)	Finland	Prospective, registry-based absence	12	12	Short: ≥1 self-certified instance of sick leave for 1–3 days	5655	Hospital employees	Yes es	No	No
an, 2000 (02)					Long: ≥1 instance of medically certified sick leave for >4 consecutive days during follow-up		op.oyooo			
Laaksonen et al (2007)	Finland	land Prospective, registry-based absence	10		Short: ≥1 instance of absence of 1–3 days	6838	Representative for urban municipality	Yes	No	Obesity
(48)					Long: ≥1 instance of sick leave for >3 consecutive days during follow-up					
Ortega et al, 2011 (49)	Denmark	Prospective, registry-based absence	11	12	≥1 instance of sick leave for >6 consecutive weeks during follow-up	9949	Elderly care	Yes	No	No
Sterud, 2014 (38)		Prospective, registry-based absence	10	12	A total of $\geq$ 40 days (not consecutive) of medically confirmed sick leave during the follow-up	12 255	Representative for working population	Yes	No	No
Sterud & Johannessen 2014 (39)	Norway ,	Prospective, registry-based absence	10	12	A total of ≥40 days (not consecutive) of medically confirmed sick leave during the follow-up	6758	Representative for working population	Yes	No	Gender and educational level
Strømholm et al, 2015 (50)	Norway	Prospective, registry-based absence	11	12	A total of ≥28 days (not consecutive) of medically confirmed sick leave during the follow-up	21834	Representative for a county	Yes	No	Gender and diagnoses
Suadicani et al 2014 (53)	Denmark	Retrospective, registry-based absence	10	12	Registered sickness absence of ≥14 days during follow-up	1809	Hospital employees	Yes	No	No
Vingård et al, 2005 (51)	Sweden	Prospective, registry-based absence	9	36	≥1 instance of sick leave for >28 days	6246	Female employees in public sector	Yes	No	No
Voss et al, 2001, 2004 (31, 32)	Sweden	Retrospective, registry-based absence	10	12	≥2 episodes of registered sickness absence during the year prior to the study	3470	Postal employees	Yes	No	Gender and complaints due to heavy lifting

 <sup>&</sup>lt;sup>a</sup> Methodological quality score (scale: 0–13).
 <sup>b</sup> Time interval in months.
 <sup>c</sup> Significant direct association between bullying and sick-leave

partly overlapping samples. As a consequence, these studies present findings on the association between bullying and sickness absence based on related data. Differences in the magnitude of the associations in these studies are explained by different operationalizations of sickness absence, differences in covariates, as well as some variations in the samples.

## Meta-analysis

Findings from the meta-analysis are presented in table 3 and figure 3 (forest plot). A synthesis of 10 independent samples provided an overall average OR of 1.58 (95% CI 1.39–1.79). High levels of heterogeneity were established for the effect sizes included in this overall estimate (Q<sub>within</sub> 63.07, P<0.001, I<sup>2</sup>=85.73). The Fail Safe N indicated that 941 missing studies are needed in order to make the overall estimate non-significant. Following the recommendations for interpretations by Sterne and colleagues (56), a funnel plot indicated relative symmetry in the included studies, thus suggesting that the established estimate is comparable to population effect. The Duval and Tweedie's trim and fill procedure indicated that there were no missing studies to the right of the mean, but one missing study to the left of the mean. This shifted the overall estimate to 1.53 (95% CI 1.36–1.73). Following Egger's regression test, the intercept was not significantly different from zero (B0=1.94, 95% CI -0.59–4.46), thereby indicating that the estimate is not influenced by potential publication bias.

As indicated by the overlapping CI (table 3), separate analyses for crude association between bullying and sickness absence, for associations adjusted for demographic factors and associations adjusted for demographic and work factors, all provided estimates in line with the overall estimate. A moderator analysis showed that the difference in magnitude of the associations between bullying and sickness absence was non-significant (Q<sub>between</sub> 2.92, df=1, P=0.09) when comparing studies using follow-up periods up to one year (K=6, OR 1.67, 95% CI 1.39–1.99) to studies with periods longer than one year (K=4, OR 1.40, 95% CI 1.28–1.53). Due to lack of statistical power, it was not possible to determine the impact of other moderator variables.

## Discussion

Following the GRADE guidelines (10), the quality of evidence for an association between workplace bullying and subsequent sickness absence can be rated as moderate. Hence, the findings from this systematic literature review and meta-analysis provide robust evidence for exposure to workplace bullying as an antecedent to sickness absence. Across all studies, respondents exposed

Study name		Statist	ics for ea	ach study	_		Odds ratio and 95% CI				
	Odds ratio	Lower limit	Upper limit	Z-Value	p-Value						
Berthelsen et al (2011)	2,075	1,129	3,815	2,349	0,019				.		
Janssens etl (2014)	1,458	1,189	1,788	3,621	0,000						
Josephsson et al (2008)	1,414	1,034	1,933	2,172	0,030						
Kivimaki et al (2000)	1,317	1,167	1,487	4,450	0,000						
Laaksonen et al (2007)	1,344	1,295	1,395	15,498	0,000						
Living conditions Norway*	1,895	1,730	2,075	13,779	0,000						
Strømholm et al (2015)	1,447	1,208	1,733	4,010	0,000						
Suadicani et al. (2014)	2,460	1,678	3,606	4,613	0,000				.		
Vingård et al (2005)	1,500	1,308	1,720	5,798	0,000						
Voss et al (2001, 2004)	2,068	1,464	2,921	4,125	0,000						
	1,578	1,394	1,786	7,219	0,000			♦	- 1		
						0,01	0,1	1	10	10	

**Figure 3.** Forest plot for meta-analyzed studies on workplace bullying and sickness absence.

**Table 3.** Meta-analytic findings on relationships between workplace bullying and subsequent sickness absence (Random effects model) [K=number of independent samples; mean OR=average weighted odds ratio; 95% CI=95% confidence interval].

	K	Mean OR	95 % CI	Q	12	Tau	Tau <sup>2</sup>	Fail Safe N
Overall estimate	10	1.58	1.39-1.79	63.07 a	85.73	0.16	0.03	941
Adjusted estimates								
Crude	6	1.70	1.43-2.02	14.37 b	65.21	0.16	0.03	168
Demographic factors	6	1.54	1.29-1.85	13.54 b	63.06	0.17	0.03	87
Demographic and other work exposures	6	1.53	1.29-1.81	49.39 a	89.88	0.18	0.03	466

a P<0.001.

<sup>&</sup>lt;sup>b</sup> P<0.05.

to bullying showed a 58% higher odds (OR 1.58) for having had sickness absence compared to their nonbullied colleagues. As sickness absence was assessed with different criteria in the included primary studies. this overall estimate does not provide information about number of leaves or the specific length of the absence. Analyses of publication bias indicated that this kind of bias was not present in the meta-analysis. Compared to findings from a previous meta-analysis on predictors of sickness absence (3), our findings show that workplace bullying is more strongly associated with absence than other work factors, including high job demands (OR 1.15), low job control (OR 1.28), low decision latitude (OR 1.33), and experiencing no fairness at work (OR 1.30). In the current study, bullying was related both to short- and long-term sickness absence and within both shorter ( $\leq 1$  year) and longer ( $\geq 1$  year) follow-up periods. The meta-analysis showed that the association between bullying and absence remained consistent after adjusting for demographic factors and other work-related exposures. This suggests that bullying has a unique contribution to the variance in sickness absence. However, it should be noted that the number of studies that constitute the knowledge base is limited.

In the theoretical model presented in the introduction of this paper, we argued that bullying could have direct, indirect, conditional, and reverse associations with sickness absence. With the exception of five studies, where one or more moderating variables were included, all of the included studies assessed direct associations between the variables. The impact of health complaints as mediating variable is therefore not yet examined. However, in an Australian study on depression-related sickness absence, it was found that depression attributable to bullying was associated with productivity loss in the form of sickness absence, thus showing depression as a potential mediator (57). Specifically, the authors calculated a population-attributable risk (PAR) estimate of 8.7% for depression attributable to bullying and job strain, equating to \$AUD693 million in preventable lost productivity costs per annum. As this study did not include any direct links between bullying and sickness absence, it was not included in this systematic review. As only a limited number of moderating variables have been examined, we are still short of knowledge about conditional factors. In addition, as none of the studies included in the review examined the potential reverse impact of sickness absence on workplace bullying, it is still unknown whether absence might increase risk for later exposure to bullying. Taken together, the existing knowledge base makes it impossible to draw valid conclusions about how and when bullying is related to sickness absence.

The majority of the studies included in this review examined associations between bullying and sickness

absence with a one-year time-lag. Both from a conceptual and methodological perspective it may be questioned whether one year is an optimal time-lag for identifying relationships between exposure to bullying and sickness absence. With regard to research design, it is suggested that 2-3-year time-lags are better suited to study associations between work factors and health (58), and conclusions based on a 1-year lag may therefore lead to an underestimation of the actual impact of bullying. As for conceptual issues, bullying is a process that often develops and escalates over time, and it is therefore reasonable that the most detrimental effects may first occur after long-term exposure. This might be particularly relevant if we assume that the true causal mechanism requires the bullying to first initiate, intensify, before it gradually translates to health complaints for the target. It also takes time for the health complaints to develop and translate to reduced work ability, upon which personal and occupational measures to solve the problem is set in motion and found unsuccessful with sickness absence as the result. Many targeted employees will likely attempt other coping strategies before resorting to sickness absence. Hence, in line with a so-called "sleeper effect" (59), it seems likely that sickness absence will first occur after prolonged exposure to bullying and it may be necessary to employee longer timeframes, for instance 2-5 years, in order to determine the actual effect of bullying.

However, going against the arguments for a delayed effect of bullying on absence, the findings from the current meta-analysis show that bullying had an equally strong association with subsequent absence in studies that were based on follow-up period of ≤1 year as in studies with longer follow-up periods (≤84 months). While these findings do suggest that the impact of bullying is relatively immediate, it should be noted that only a few studies employed follow-up periods beyond two years. In addition, as none of the studies included information about duration of the exposure to bullying before participating in the surveys, it is difficult to determine the actual impact of time on the association between bullying and sickness absence.

Although previous research on sickness absence have established persistent differences in absence rates among women and men, only three of the studies included in this literature review examined the relationship between bullying and absence by separating on gender. Analyzes of gender differences in the other included studies may have provided a more nuanced picture of bullying as risk factor for sickness absence.

## Methodological quality

The methodological quality of the studies included in this review was high and there was a low risk of bias related to selection, representativeness, measurement, and confounding variables. All studies were based on large samples based on general working populations or specific occupational groups, such as health care workers. Most samples were based on a probability selection of participants. The established positive association between bullying and sickness absence was consistent across samples and occupations. This suggests that the findings have high external validity. Both bullying and sickness absence are relatively low prevalent phenomena. As all studies were based on large samples, they seem to have satisfactory statistical power with regard to examine the relationship between the variables. A methodological limitation of the included studies was that the operationalizations of sickness absence varied extensively between studies. Consequently, some of the variation in the estimated risk of sickness absence may be due to the differences in these operationalizations.

It is also a significant strength that the majority of studies employed registry-based sickness absence as a dependent variable. This reduces the likelihood for the impact of reporting bias on the sickness absence rates. It should be noted that unmeasured subjective factors such as personality traits and emotional states may have colored reports of bullying as may have certain other unmeasured confounding factors. Nonetheless, both work environment factors, such as job demands and control, and demographical characteristics were included as control variables in most of the studies and it should be noted that findings from the meta-analysis showed that the associations between bullying and sickness absence were consistent across unadjusted and adjusted estimates.

## Concluding remarks

As exposure to workplace bullying is associated with an increased risk of both mental and somatic health complaints it is reasonable to expect that bullying also is a risk factor for sickness absence. This literature review and meta-analysis of research on bullying and sickness absence supports this expectation as the majority of studies, as well as their synthesized estimates, showed a positive association between bullying and subsequent sickness absence. The reviewed studies had high methodological quality and the results were consistent across studies and generalizable.

However, a significant limitation of existing research is that most studies have only examined direct forward associations between bullying and absence. Consequently, there is a shortage of knowledge about the mechanisms and conditions that govern the association between the variables. Another limitation of previous research is that no studies have established whether sickness absence can be a risk factor for later exposure to

workplace bullying. Finally, most studies have examined bullying and sickness absence within relatively short time-frames and little is known about the long-term impact of bullying on absence.

Based on the results from this review, we know that bullying predicts sickness absence. A challenge for upcoming research in this field will therefore be to identify mediating and moderating variables to explain how and when exposure to bullying results in sickness absence. We have, in our theoretical model, proposed some factors that can and should be included in future research. Upcoming studies on bullying and absence should, if possible, include registry data on sickness absence as these provide the most valid and objective representation of actual absence rates (60). Furthermore, future studies should examine bullying and sickness absence with longer time-lags in order to establish the long term effects of bullying. To be able to develop a more comprehensive understanding of the associations. reversed associations between the variables should also be examined. Finally, as all, but one, of the reviewed studies originated from the Nordic countries, there is a need for studies on bullying and absence based on data from other countries.

The findings of this review have some important implications. The established relationship between bullying and sickness absence shows that bullying has detrimental consequences both for exposed employees and for organizations in which the bullying occurs. Hence, the findings support previous claims about bullying as a severe problem in the psychosocial working environment (9). The results do also support the assumption that measures against bullying and harassment can contribute to reduce sickness absence. However, a more nuanced picture of mechanisms and conditional factors which can explain how and when bullying is related to absence is necessary in order to develop effective measures and interventions for targeting bullying and absence.

#### References

- Lund T, Labriola M, Christensen KB, Bultmann U, Villadsen E. Physical work environment risk factors for long term sickness absence: prospective findings among a cohort of 5357 employees in Denmark. BMJ. 2006 Feb 25;332(7539):449–52. http://dx.doi.org/10.1136/bmj.38731.622975.3A.
- Sterud T. Work-related mechanical risk factors for long-term sick leave: a prospective study of the general working population in Norway. Eur J Public Health. 2014 Feb;24(1):111-6. http://dx.doi.org/10.1093/eurpub/ckt072.
- Duijts SF, Kant I, Swaen GM, van den Brandt PA, Zeegers MP. A meta-analysis of observational studies identifies predictors of sickness absence. J Clin Epidemiol. 2007 Nov;60(11):1105– 15. http://dx.doi.org/10.1016/j.jclinepi.2007.04.008.

- Lund T, Labriola M, Christensen KB, Bültmann U, Villadsen E, Burr H. Psychosocial work environement exposures as risk factors for long-term sickness absence among Danish employees: Results from DWECS/DREAM. J Occup Environ Med. 2005;41(11):1141-7. http://dx.doi.org/10.1097/01.jom.0000174301.80318.f2.
- Niedhammer I, Chastang JF, Sultan-Taieb H, Vermeylen G, Parent-Thirion A. Psychosocial work factors and sickness absence in 31 countries in Europe. Eur J Public Health. 2013 Aug;23(4):622–9. http://dx.doi.org/10.1093/eurpub/cks124.
- Finne LB, Knardahl S, Lau B. Workplace bullying and mental distress - a prospective study of Norwegian employees. Scand J Work Environ Health. 2011 Jul;37(4):276–86. http://dx.doi. org/10.5271/sjweh.3156.
- Einarsen S, Nielsen MB. Workplace bullying as an antecedent of mental health problems: a five-year prospective and representative study. Int Arch Occup Environ Health. 2015;88(2):131-42. http://dx.doi.org/10.1007/s00420-014-0944-7.
- Verkuil B, Atasayi S, Molendijk ML. Workplace Bullying and Mental Health: A Meta-Analysis on Cross-Sectional and Longitudinal Data. Plos One. 2015 Aug 25;10(8). http:// dx.doi.org/10.1371/journal.pone.0135225.
- Nielsen MB, Magerøy N, Gjerstad J, Einarsen S. Workplace bullying and subsequent health problems. Tidsskr Nor Laegeforen. 2014 Jul;134(12/13):1233-8. http://dx.doi. org/10.4045/tidsskr.13.0880.
- Guyatt G, Oxman AD, Akl EA, Kunz R, Vist G, Brozek J, et al. GRADE guidelines: 1. Introduction-GRADE evidence profiles and summary of findings tables. J Clin Epidemiol. 2011 Apr;64(4):383-94. http://dx.doi.org/10.1016/j. jclinepi.2010.04.026.
- Einarsen S. The nature and causes of bullying at work. Int J Manpower. 1999;20:16–27. http://dx.doi. org/10.1108/01437729910268588.
- Einarsen S, Hoel H, Zapf D, Cooper CL. The concept of bullying and harassment at work: The European tradition. In: Einarsen S, Hoel H, Zapf D, Cooper CL, editors. Bullying and harassment in the workplace Developments in theory, research, and practice. 2nd ed. Boca Raton: CRC Press; 2011. p. 3–40.
- 13. Nielsen MB, Matthiesen SB, Einarsen S. The impact of methodological moderators on prevalence rates of workplace bullying. A meta-analysis. J Occup Organ Psychol. 2010;83(4):955-79. http://dx.doi.org/10.1348/096317909X481256.
- 14. Einarsen S, Raknes BI, Matthiesen SB, Hellesøy OH. Helsemessige aspekter ved mobbing i arbeidslivet. Modererende effekter av sosial støtte og personlighet (Bullying at work and its relationships with health complaints - moderating effects of social support and personality). Nord Psychol. 1996;48:116–37.
- Nielsen MB, Einarsen S. Outcomes of workplace bullying: A meta-analytic review. Work Stress. 2012;26(4):309–32. http:// dx.doi.org/10.1080/02678373.2012.734709.
- 16. Finne LB, Christensen JO, Knardahl S. Psychological and

- Social Work Factors as Predictors of Mental Distress: A Prospective Study. Plos One. 2014;9(7):e102514. http://dx.doi.org/10.1371/journal.pone.0102514.
- Nielsen MB, Nielsen GH, Notelaers G, Einarsen S. Workplace bullying and suicidal ideation: A 3-wave longitudinal Norwegian study. Am J Public Health. 2015;11:e23–8. http:// dx.doi.org/10.2105/AJPH.2015.302855.
- Nielsen MB, Einarsen S, Notelaers G, Nielsen GH. Does exposure to bullying behaviors at the workplace contribute to later suicidal ideation? A three-wave longitudinal study. Scand J Work Environ Health. 2016 May 1;42(3):246–50. http:// dx.doi.org/10.5271/sjweh.3554.
- Tynes T, Johannessen HA, Sterud T. Work-related psychosocial and organizational risk factors for headache: a 3-year followup study of the general working population in Norway. J Occup Environ Med. 2013 Dec;55(12):1436–42. http://dx.doi. org/10.1097/JOM.0b013e3182a7e678.
- Hansen AM, Høgh A, Garde AH, Persson R. Workplace bullying and sleep difficulties: a 2-year follow-up study. Int Arch Occup Environ Health. 2014 Apr;87(3):285–94. http:// dx.doi.org/10.1007/s00420-013-0860-2.
- Lallukka T, Rahkonen O, Lahelma E. Workplace bullying and subsequent sleep problems--the Helsinki Health Study. Scand J Work Environ Health. 2011 May;37(3):204–12. http://dx.doi. org/10.5271/sjweh.3137.
- Hansen AM, Gullander M, Hogh A, Persson R, Kolstad HA, Willert MV, et al. Workplace bullying, sleep problems and leisure-time physical activity: a prospective cohort study. Scand J Work Environ Health. 2016;42(1):26–33. http://dx.doi.org/10.5271/sjweh.3537.
- Ihlebaek C, Eriksen HR, Ursin H. Prevalence of subjective health complaints (SHC) in Norway. Scand J Public Health. 2002;30(1):20–9. http://dx.doi.org/10.1177/1403494802030 0010701.
- Lazarus RS, Folkman S. Stress, Appraisal and Coping. New York: Springer: 1984.
- Ursin H, Eriksen HR. The cognitive activation theory of stress. Psychoneuroendocrinology. 2004 Jun;29(5):567–92. http://dx.doi.org/10.1016/S0306-4530(03)00091-X.
- Mikkelsen EG. Mobning i arbejdslivet: Hvorfor og for hvem er den så belastende? (Workplace bullying: Why and for whom is bullying such a strain?). Nord Psychol. 2001;53(2):109–31.
- O'Donnell S, MacIntosh J, Wuest J. A theoretical understanding of sickness absence among women who have experienced workplace bullying. Qual Health Res. 2010 Apr;20(4):439–52. http://dx.doi.org/10.1177/1049732310361242.
- Mastekaasa A. The gender gap in sickness absence: long-term trends in eight European countries. Eur J Public Health. 2014 Aug;24(4):656–62. http://dx.doi.org/10.1093/eurpub/cku075.
- 29. Knapstad M, Holmgren K, Hensing G, Overland S. Previous sickness absence and current low perceived social support at work among employees in the general population: a historical cohort study. BMJ open. 2014;4(10). http://dx.doi.org/10.1136/bmjopen-2014-005963.

- Shamseer L, Moher D, Clarke M, Ghersi D, Liberati A, Petticrew M, et al. Preferred reporting items for systematic review and meta-analysis protocols (PRISMA-P) 2015: elaboration and explanation. BMJ (Clinical research ed) . 2015;349:g7647. http://dx.doi.org/10.1136/bmj.g7647.
- Voss M, Floderus B, Diderichsen F. Physical, psychological, and organisational factors relative to sickness absence: A study based on Sweden Post. Occup Environ Med. 2001;58:178–84. http://dx.doi.org/10.1136/oem.58.3.178.
- Voss M, Floderus B, Diderichsen F. How do job characteristics, family situation, domestic work, and lifestyle factors relate to sickness absence? A study based on Sweden post. J Occup Environ Med. 2004 Nov;46(11):1134–43. http://dx.doi. org/10.1097/01.jom.0000145433.65697.8d.
- 33. Kim SY, Park JE, Lee YJ, Seo HJ, Sheen SS, Hahn S, et al. Testing a tool for assessing the risk of bias for nonrandomized studies showed moderate reliability and promising validity. J Clin Epidemiol. 2013 Apr;66(4):408–14. http://dx.doi.org/10.1016/j.jclinepi.2012.09.016.
- National Collaborating Centre for Methods and Tools. Quality Assessment Tool for Quantitative Studies. Hamilton, ON: McMaster University, 2008.
- Borenstein M, Hedges L, Higgins JPT, Rothstein H. Comprehensive Meta-analysis Version 2. Englewood, NJ Biostat; 2005.
- Aagestad C, Johannessen HA, Tynes T, Gravseth HM, Sterud T. Work-Related Psychosocial Risk Factors for Long-Term Sick Leave A Prospective Study of the General Working Population in Norway. J Occup Environ Med. 2014 Aug;56(8):787–93. http://dx.doi.org/10.1097/JOM.0000000000000212.
- Aagestad C, Tyssen R, Johannessen HA, Gravseth HM, Tynes T, Sterud T. Psychosocial and organizational risk factors for doctor-certified sick leave: a prospective study of female health and social workers in Norway. BMC Public Health. 2014;14:1016. http://dx.doi.org/10.1186/1471-2458-14-1016.
- Sterud T. Work-related gender differences in physiciancertified sick leave: a prospective study of the general working population in Norway. Scand J Work Environ Health. 2014 Jul;40(4):361–9. http://dx.doi.org/10.5271/sjweh.3427.
- Sterud T, Johanesen HA. Do work-related mechanical and psychosocial factors contribute to the social gradient in long-term sick leave: A prospective study of the general working population in Norway. Scand J Public Health. 2014 May;42(3):329-34. http://dx.doi. org/10.1177/1403494814521506.
- Borenstein M, Hedges L, Rothstein H. Meta-analysis. Fixed effects vs. random effects. Englewood, NJ Biostat; 2007.
- 41. Berkeljon A, Baldwin SA. An introduction to metaanalysis for psychotherapy outcome research. Psychother Res. 2009 Jul;19(4-5):511-8. http://dx.doi. org/10.1080/10503300802621172.
- 42. Higgins JPT, Thompson SG, Deeks JJ, Altman DG. Measuring inconsistency in meta-analyses. BMJ. 2003 Sep 6;327(7414):557-60. http://dx.doi.org/10.1136/bmj.327.7414.557.

- Borenstein M, Hedges LV, Higgins JPT, Rothstein HR. Introduction to Meta-Analysis. Chichester, West Sussex: Wiley; 2009. http://dx.doi.org/10.1002/9780470743386.
- 44. Janssens H, Clays E, De Clercq B, Casini A, De Bacquer D, Kittel F, et al. The relation between psychosocial risk factors and cause-specific long-term sickness absence. Eur J Public Health. 2014 Jun;24(3):428–33. http://dx.doi.org/10.1093/ eurpub/cku009.
- Clausen T, Høgh A, Borg V. Acts of offensive behaviour and risk of long-term sickness absence in the Danish elder-care services: a prospective analysis of register-based outcomes. Int Arch Occup Environ Health. 2012 Jul 19;85(4):381–7. http:// dx.doi.org/10.1007/s00420-011-0680-1.
- Hinkka K, Kuoppala J, Vaananen-Tomppo I, Lamminpaa A. Psychosocial Work Factors and Sick Leave, Occupational Accident, and Disability Pension A Cohort Study of Civil Servants. J Occup Environ Med. 2013 Feb;55(2):191–7. http:// dx.doi.org/10.1097/JOM.0b013e31827943fe.
- Josephson M, Lindberg P, Voss M, Alfredsson L, Vingard E.
   The same factors influence job turnover and long spells of sick leave--a 3-year follow-up of Swedish nurses. Eur J Public Health. 2008 Aug;18(4):380-5. http://dx.doi.org/10.1093/eurpub/ckn009.
- Laaksonen M, Piha K, Sarlio-Lahteenkorva S. Relative weight and sickness absence. Obesity. 2007 Feb;15(2):465–72. http:// dx.doi.org/10.1038/oby.2007.570.
- Ortega A, Christensen KB, Høgh A, Rugulies R, Borg V. One-year prospective study on the effect of workplace bullying on long-term sickness absence. J Nurs Manag. 2011 Sep;19(6):752–9. http://dx.doi.org/10.1111/j.1365-2834.2010.01179.x.
- Strømholm T, Pape K, Ose SO, Krokstad S, Bjorngaard JH. Psychosocial working conditions and sickness absence in a general population: a cohort study of 21,834 workers in Norway (The HUNT Study). J Occup Environ Med. 2015 Apr;57(4):386–92. http://dx.doi.org/10.1097/JOM.00000000000000362.
- Vingård E, Lindberg P, Josephson M, Voss M, Heijbel B, Alfredsson L, et al. Long-term sick-listing among women in the public sector and its associations with age, social situation, lifestyle, and work factors: A three-year follow-up study. Scand J Public Health. 2005;33:370-5. http://dx.doi. org/10.1080/14034940510005860.
- Kivimäki M, Elovainio M, Vathera J. Workplace bullying and sickness absence in hospital staff. Occup Environ Med. 2000;57:656–60. http://dx.doi.org/10.1136/oem.57.10.656.
- Suadicani P, Olesen K, Bonde JP, Gyntelberg F. Psychosocial work conditions associated with sickness absence among hospital employees. Occup Med-Oxford. 2014 Oct;64(7):503– 8. http://dx.doi.org/10.1093/occmed/kqu064.
- 54. Berthelsen M, Skogstad A, Lau B, Einarsen S. Do they stay or do they go? A longitudinal study of intentions to leave and exclusion from working life among targets of workplace bullying. Int J Manpower. 2011;32(2):178–93. http://dx.doi.org/10.1108/01437721111130198.

- Eriksen W, Bruusgaard D, Knardahl S. Work factors as predictors of sickness absence: a three month prospective study of nurses' aides. Occup Environ Med. 2003 Apr;60(4):271–8. http://dx.doi.org/10.1136/oem.60.4.271.
- Sterne JA, Sutton AJ, Ioannidis JP, Terrin N, Jones DR, Lau J, et al. Recommendations for examining and interpreting funnel plot asymmetry in meta-analyses of randomised controlled trials. BMJ. 2011;343:d4002. http://dx.doi.org/10.1136/bmj. d4002.
- McTernan WP, Dollard MF, LaMontagne AD. Depression in the workplace: An economic cost analysis of depressionrelated productivity loss attributable to job strain and bullying. Work & Stress. 2013;27(4):321–38.
- Ford MT, Matthews RA, Wooldridge JD, Mishra V, Kakar UM, Strahan SR. How do occupational stressor-strain effects vary

- with time? A review and meta-analysis of the relevance of time lags in longitudinal studies. Work Stress. 2014;28(1):9–30. http://dx.doi.org/10.1080/02678373.2013.877096.
- Zapf D, Dormann C, Frese M. Longitudinal studies in organizational stress research: A review of literature with reference to methodological issues. J Occup Health Psychol. 1996;1(2):145-69. http://dx.doi.org/10.1037/1076-8998.1.2.145.
- Johns G, Miraglia M. The reliability, validity, and accuracy of self-reported absenteeism from work: A meta-analysis. J Occup Health Psychol. 2015 Jan;20(1):1–14. http://dx.doi. org/10.1037/a0037754.

Received for publication: 16 March 2016